South Natomas TMATM Board of Directors Meeting Wednesday, December 7, 2016 Meeting Minutes

I. Call to Order

SNTMA Secretary Bill Vanderslice called the meeting to order at approximately 7:31AM on Wednesday, December 7, 2016 in the First Floor Conference Room at 2150 River Plaza Drive in Sacramento, CA. Attending were Christopher Antonucci, Jennifer Elwood, Kendra Murray, David Pavolko, Derrick Tsang (via telephone), Bill Vanderslice and SNTMA staff Stephanie Merten and Jason Vitaich, with Cristopher Gibson of Patrick & Buzarellos.

II. Approval of Previous Meeting's Minutes

A motion was made to approve the November 2, 2016 Board Meeting Minutes. The motion was moved by Kendra Murray, seconded by Chris Antonucci. The motion passed unanimously, 6:0.

III. New Business

A motion was made by Kendra Murray to approve the Third Quarter 2016 SNTMA financials (See attachment "A"). The motion was seconded by Bill Vanderslice. The motion was passed unanimously, 6:0.

At approximately 8:05 a.m., the SNTMA Board went into closed Executive Session. Out of that session, the following action was reported;

A motion was made to approve the annual bonuses for the SNTMA Membership Services Manager and Executive Director, as allocated in the 2016 SNTMA Budget. The motion was moved by Jennifer Elwood and seconded by Christopher Antonucci. The motion passed unanimously, 6:0.

Executive Director Jason Vitaich delivered the following report:

- 2017 dues invoicing preparation are going well; November 9th Dues Increase Coffee Hour sparsely attended; some calls and emails regarding the 2017 dues increase have been received.
- 2017 invoices to be mailed out in late December.

Stephanie Merten delivered the following Membership Report:

Commuter Club

o Commuter Club is working well.

Campaigns and events promoted through the Commuter Club

 11/8 email to all Commute Coordinators regarding SNTMA Dues Increase Coffee Hour reminder o 11/16 monthly email to all Commute Coordinators regarding SNTMA programs and benefits

Programs

- o Thirty-Six Carpool subsidies awarded in November
- o Twenty Low Emissions subsidies awarded in November
- o Five Transit subsidies awarded in awarded in November
- o Three AMTRAK subsidies awarded in November
- o Two Bicycle Maintenance subsidies awarded in November
- o Three hundred sixty-nine Facebook "Likes"
- o Two people/four entries for November Monthly Facebook contest
- November 1st Commuter Club Breakfast Twenty-two RSVPs, fifteen people attended – topic was Holiday Security Issues
- November 2nd KPMG Smart Cycling Clinic seven attendees
- O November 11th BOLDT Company Smart Cycling Clinic eight attendees

Meetings

- November 2nd TDM Task Force starting on May Is Bike Month and moving to quarterly meetings in 2017
- O November 9th Dues Increase Coffee Hour

• Other

o None

• December Activities

- Deliver Commute Coordinator and Property Manager end of year gifts, subsidy checks, Facebook prizes and gas cards
- o 2017 Planning

2017

- o 2/28 Commuter Club Breakfast
- o 3/15 SNTMA Annual Meeting Keynote Speaker Sam Shelton, SACOG,
- o Sacramento Bike Share Program
- o 4/19 Commuter Club Breakfast

IV. Adjourn

The meeting adjourned at approximately 8:28 AM. The next SNTMA Board meeting is scheduled for Wednesday, January 4, 2017 at 7:30 AM at 2150 River Plaza Drive, Sacramento, CA.

Respectfully submitted,

Bill Vanderslice SNTMA Secretary

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. Statement of Financial Position

As of September 30, 2016

Substantially All Disclosures Required by GAAP Omitted

	Sep 30, 16
ASSETS	
Current Assets	
Checking/Savings	
10100 · Checking - River City Bank	6,853.7
10200 · Liquid CD - River City Bank	19,189.1
10400 ⋅ PayPal	1,669.4
10900 · Money Market - Merrill Lynch	80,176.7
Total Checking/Savings	107,889.0
Accounts Receivable	
11000 · Accounts Receivable	38,873.8
11507 · Tenant Dues 2010	350.0
Total Accounts Receivable	39,223.8
Other Current Assets	
12505 · Employee Cash Advance	25.8
12501 · Prepaid Rent	729.4
11030 · Prepaid Expenses	4,350.0
Total Other Current Assets	5,105.3
Total Current Assets	152,218.1
Fixed Assets	
13000 · Furniture and Equipment	4,175.9
13500 · Accumulated Depreciation	-2,871.3
Total Fixed Assets	1,304.5
Other Assets	
18000 · Merrill Lynch Reserve Account	42,658.2
18013 · CD Goldman Sachs 2/27/17 1.0%	24,989.9
18099 · ML Unrealized Net Gain/Loss	23.9
Total Other Assets	67,672.2
TOTAL ASSETS	221,194.9
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
20210 · Visa Credit Card	972.5
Total Credit Cards	972.5
Other Current Liabilities	
20300 · Accrued Wages	14,473.2
20400 · Deferred Revenue	51,177.5
20700 · 401(k) Payable	-1,415.3
Total Other Current Liabilities	64,235.3
	65,207.8
Total Current Liabilities	
Total Current Liabilities Total Liabilities	65,207.6
Total Liabilities	65,207.8
Total Liabilities Equity	
Total Liabilities	227,908.2
Total Liabilities Equity 39000 · Net Assets	65,207.8° 227,908.2° -71,921.1° 155,987.0°

No assurance is provided on this financial statement.

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. SUPPLEMENTAL Statement of Activities

January through September 2016

	Jul - Sep 16	Budget	Jan - Sep 16	YTD Budget	Annual Budget
Ordinary Income/Expense					
Income					
40102 · Tenant Dues	51,177.54	53,750.00	159,230.37	161,250.00	215,000.00
40103 · Developer Dues	0.00	3,750.00	4,131.47	11,250.00	15,000.00
40105 · SACOG Grant	00:00	7,643.50	19,874.00	22,930.50	30,574.00
40107 · SACOG Bike Month Reimbursements	413.13	0.00	413.13	700.00	700.00
40108 · TIER II - SACOG	0.00		5,750.00		
40109 · Sac Metro Air Quality Grants	0.00		4,500.00		
Total Income	51,590.67	65,143.50	193,898.97	196,130.50	261,274.00
Gross Profit	51,590.67	65,143.50	193,898.97	196,130.50	261,274.00
Expense					
Administrative Expenses					
Salaries and Wages					
50100 · Salary - Executive Director	20,438.25	18,978.78	58,395.00	56,936.34	75,915.12
50110 · Bonus - Executive Director	0.00	0.00	0.00	0.00	3,000.00
50120 · Salary - Member Services Mgr	13,636.21	12,662.82	38,960.60	37,988.46	50,651.28
50130 · Bonus · Member Services Mgr	0.00	0.00	0.00	0.00	1,500.00
Total Salaries and Wages	34,074.46	31,641.60	97,355.60	94,924.80	131,066.40
Payroll Expenses					
50300 · Employee Benefits	3,203.34	3,300.00	12,713.21	9,900.00	13,200.00
50325 · Payroll Fees - Staff Resources	476.98	825.00	2,411.90	2,475.00	3,300.00
50350 · Payroll Taxes	2,604.00	2,419.50	8,014.01	8,335.50	10,986.00
50400 · Worker's Compensation Insurance	910.39	949.26	1,328.39	2,847.78	3,797.04
50425 · 401(k) Match	1,022.21	416.00	2,920.60	1,247.00	1,703.00
Total Pauroll Exnenses	8 216 92	7 909 7	27 388 11	24 805 28	32.986.04
	20.01.20	2.500.	1,000.17	03.000,13	10.000,70

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. SUPPLEMENTAL Statement of Activities January through September 2016

	on dec - no	CHARLES AND ACCOUNTS OF THE PARTY OF THE PAR			
Ordinary Income/Expense					
Total Administrative Expenses	42,291.38	39,551.36	124,743.71	119,730.08	164,052.44
Operating Expenses					
51000 · Automobile Expense	0.00	240.00	0.00	720.00	960.00
51005 · Board Member Gifts	0.00	0.00	0.00	500.00	500.00
51010 · Business Tax	0.00	0.00	0.00	110.00	110.00
51015 · Depreciation	187.00	90.00	561.00	270.00	360.00
51025 · Dues and Subscriptions	265.00	0.00	265.00	1,057.00	1,057.00
51050 · Insurance	2,215.00	0.00	2,215.00	2,100.00	2,100.00
51700 · Meals and Entertainment	31.90	150.00	286.03	450.00	00.009
51725 · Office Expense	742.30	00.009	2,712.15	1,800.00	2,400.00
51730 · Professional Fees					
53401 · Accounting	275.00	1,050.00	3,245.00	3,150.00	4,200.00
53403 · Audit	00.00	00.00	0.00	5,200.00	5,200.00
53404 · Computer Adminstration (IT)	0.00	300.00	450.00	900.00	1,200.00
53405 · Legal	0.00	150.00	550.00	450.00	00.009
43406 · Bank Service and Finance Fees	3.64		285.09		
Total 51730 · Professional Fees	278.64	1,500.00	4,530.09	9,700.00	11,200.00
51735 · Rent	2,086.53	2,040.00	6,156.48	6,030.00	8,070.00
51750 · Staff Seminars and Travel	00:00	150.00	33.50	2,450.00	2,600.00
52300 · Telephone and Utilities	1,466.48	720.00	4,270.97	2,790.00	3,510.00
Total Operating Expenses	7,272.85	5,490.00	21,030.22	27,977.00	33,467.00

For Management Purposes Only

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. SUPPLEMENTAL Statement of Activities

January through September 2016

Ordinary Income/Expense Membership Programs & Outreach Subsidies 71.80 \$1200 - Guaranteed Ride Home 71.80 \$1400 · Vanpool Subsidy 0.00 \$1450 - Carpool Subsidy 6,100.00 \$1475 - RT Pass Subsidy 400.00	71.80 0.00 6,100.00 400.00 600.00	150.00 330.00 5,250.00 2,250.00	183.74 0.00 19,242.92 2,000.00	450.00	
lome 6,1	71.80 0.00 6,100.00 400.00 600.00	150.00 330.00 5,250.00 2,250.00 750.00	183.74 0.00 19,242.92 2,000.00	450.00	
 · Guaranteed Ride Home · Vanpool Subsidy · Carpool Subsidy · RT Pass Subsidy 4 	71.80 0.00 6,100.00 400.00 600.00	150.00 330.00 5,250.00 2,250.00 750.00	183.74 0.00 19,242.92 2,000.00	450.00	
Home 6,1	71.80 0.00 6,100.00 400.00 600.00	150.00 330.00 5,250.00 2,250.00 750.00	183.74 0.00 19,242.92 2,000.00	450.00	
9	0.00 6,100.00 400.00 600.00	330.00 5,250.00 2,250.00 750.00	0.00 19,242.92 2,000.00	00.066	00.009
9	6,100.00 400.00 600.00	5,250.00 2,250.00 750.00	19,242.92		1,320.00
RT Pass Subsidy	400.00	2,250.00	2,000.00	15,750.00	21,000.00
	600.00	750.00		6,750.00	9,000.00
51500 · Transit	600.00	750.00			
51501 · Amtrak 600.00	400.00		2,100.00	2,250.00	3,000.00
51500 · Transit - Other 400.00			600.00		
Total 51500 · Transit 1,000.00	1,000.00	750.00	2,700.00	2,250.00	3,000.00
56010 · Bike Subsidy - Purchase 0.00	0.00	0.00	14,553.72	14,400.00	14,400.00
56015 · Bike Subsidy - Maintenance 1,200.00	1,200.00	3,600.00	6,200.00	10,800.00	14,400.00
56055 · Capital Improvements Program	0.00	3,750.00	0.00	11,250.00	15,000.00
56066 · Residential Car Charging Subsdy 2,224.00	2,224.00	00.00	5,471.10	10,000.00	10,000.00
56067 · Walking Subsidy	0.00	00.00	900.00	3,600.00	3,600.00
56068 • High Efficiency Auto Subsidy 3,150.00	3,150.00	3,000.00	11,450.00	9,000.00	12,000.00
56069 · Commuter Bike Subsidy-Purchase	0.00		824.56		
Total Subsidies	14,145.80	19,080.00	63,526.04	85,240.00	104,320.00
Programs					
56005 · Bike Safety Clinics 100.00.	100.00	300.00	700.00	900.00	900.00

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. SUPPLEMENTAL Statement of Activities

January through September 2016

	Jul - Sep 16	Budget	Jan - Sep 16	YTD Budget	Annual Budget
Ordinary Income/Expense					Electronic and Commence of the Part 21 To the Commence of the
56008 · Bike Share Program	412.28	0.00	1,236.84	3,750.00	3,750.00
Total Programs	512.28	300.00	1,936.84	4,650.00	4,650.00
Outreach					•
51505 · Property Manager Appreciation	0.00	0.00	0.00	0.00	700.00
51595 · Marketing and Promotion Mat.					
52550 · Ice Cream Socials	1,211.61	970.00	1,617.92	1,940.00	1,940.00
51595 · Marketing and Promotion Mat Other	852.43	3,305.00	7,984.98	10,695.00	12,950.00
Total 51595 · Marketing and Promotion Mat.	2,064.04	4,275.00	9,602.90	12,635.00	14,890.00
51600 · Commuter Club					
51590 · Commuter Club Incentives	200.00	375.00	870.42	1,125.00	1,500.00
52541 · CC Website Development	52.00	498.00	6,635.50	1,494.00	2,000.00
Total 51600 · Commuter Club	252.00	873.00	7,505.92	2,619.00	3,500.00
51804 · Annual Meeting					
51808 · Annual Member Recognition	0.00	0.00	0.00	0.00	2,100.00
51804 · Annual Meeting - Other	0.00	0.00	3,405.87	5,000.00	5,000.00
Total 51804 · Annual Meeting	00.00	0.00	3,405.87	5,000.00	7,100.00
52400 · Sponsorship	1,000.00	500.00	1,000.00	935.00	935.00
56002 · Bike Commute Month	40.00	0.00	1,253.13	1,500.00	1,500.00
56003 · Quarterly Educational Lunches	554.70	400.00	800.45	1,200.00	1,600.00
56070 · Facebook Contests and Incentive	175.00	480.00	1,338.00	1,890.00	2,370.00
Total Outreach	4,085.74	6,528.00	24,906.27	25,779.00	32,595.00
Total Membership Programs & Outreach	18,743.82	25,908.00	90,369.15	115,669.00	141,565.00

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. SUPPLEMENTAL Statement of Activities

January through September 2016

	Jul - Sep 16 Budget Jan - Sep 16 YTD Bud	Budget	Jan - Sep 16		get Annual Budget
Ordinary Income/Expense	elementario de la composito de				
Total Expense	68,308.05	70,949.36	236,143.08	263,376.08	339,084.44
Net Ordinary Income	-16,717.38	-5,805.86	-42,244.11	-67,245.58	-77,810.44
Other Income/Expense					
Other Income					
Unrealized Net Gain/Loss	-63.50		77.7-		
40200 · Interest income	141.69	360.00	518.69	1,080.00	1,440.00
Total Other Income	78.19	360.00	510.92	1,080.00	1,440.00
Other Expense					
56065 · Major Capital Improvements	0.00	7,500.00	30,000.00	22,500.00	30,000.00
Suspense	00:00		188.00		
Total Other Expense	0.00	7,500.00	30,188.00	22,500.00	30,000.00
Net Other Income	78.19	-7,140.00	-29,677.08	-21,420.00	-28,560.00
Net Income	-16,639.19	-12,945.86	-71,921.19	-88,665.58	-106,370.44

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. Quarterly Investment Policy Report As of September 30, 2016

				Investment	Maturity
Business Banking Account	_	Total	Investment Type	Return (APR)	Date
Cash in River City Checking	₹>	6,853.75	Cash/Cash Eqv	%:0:0	NA
Business Banking Account SubTotal	\$	6,853.75			
				Investment	Maturity
Business Checking Account		Total	Investment Type	Return (APR)	Date
Cash in PayPal \$	45	1,669.42	Cash/Cash Eqv	%:0:0	NA
Business Checking Account SubTotal \$	ş	1,669.42			
			-,4	Investment	Maturity
Operating Reserve Account		Total	Investment Type	Return (APR)	Date
River City Bank Liquid CD	ş	19,189.17	Cash/Cash Eqv	0.31%	Monthly
Merrill Lynch Money Market \$	\$	80,176.71	Cash/Cash Eqv	0.08%	NA
Operating Reserve Account SubTotal \$	s	99,365.88			
Table 1	L			Investment	Maturity
Capital Investment Account		Total	Investment Type	Return (APR)	Date
Merrill Lynch Reserve Account	s		Cash/Cash Eqv	NA	NA
CD Goldman Sachs 2/27/17 1.0% \$	s,	42,658.25	Fixed	1.00%	7/27/2017
Change in investment Value	45	24,989.98			
Capital Investment Account Subtotal \$	Ş	67,648.23			
Grand Total	ş	175,537.28			

Operating Reserve Account SubTotal \$ 99,365.88	\$	99,365.88			
				Investment	Maturity
Investment Account		Total	Investment Type	Return (APR)	Date
Merrill Lynch Reserve Account	÷		Cash/Cash Eqv	NA	NA
CD Goldman Sachs 2/27/17 1.0%	43	42,658.25	Fixed	1.00%	2/27/2017
Change In Investment Value	\$	24,989.98			
Capital Investment Account Subtotal	÷	67,648.23			
Grand Total \$ 175,537.28	ş	175,537.28			

21,772.83 30,000.00

\$ \$

Average Monthly Revenue Estimate Average Monthly Expense Estimate

ess Banking Account ess Checking Account ting Reserve Account			Ü	Cash Flow Guidelines	idelines	
Total (\$) Available			Months			
\$ 6,854		rotal (\$)	Available	Minimum	Target	Maximum
\$ 1,669 0.1 \$ 5 99,366 3.3 4 9 t \$ 67,648 2.3 0 3	Business Banking Account \$	6,854	0.2	2	3	4
\$ 99,366 3.3 4 9 \$ 67,648 2.3 0 3	Business Checking Account \$	1,669	0.1			
\$ 99,366 3.3 4 9 \$ 67,648 2.3 0 3						
\$ 67,648 2.3 0 3		992'66	3,3	4	6	12
	Capital Investment Account \$	67,648	2.3	0	3	9
	Fotal \$	\$ 175,537				

	Asset /	Asset Allocation Guidelines	delines		
Account	Total (\$)	Percentage	Minimum	Target	Maximum
Cash/Cash Equivalent	\$ 107,889	45%	20%	%5/	100%
Fixed Income	\$ 67,648	78%	%0	25%	40%
Equity	\$ 65,208	27%	%0	%0	10%
Total	\$ 240,745				

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. A/R Aging Summary As of September 30, 2016

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
AECOM	0.00	0.00	0.00	0.00	5,954.00	5,954.00
American Funds-c	0.00	0.00	0.00	0,00	0.00	0,00
American Income Life Insurance Company	0.00	0.00	0.00	0.00	1,050.00	1,050.00
Anixter	0.00	0.00	0.00	0.00	350.00	350.00
California Human Development	0.00	0,00	0.00	0.00	610.80	610,80
California Professional Firefighters	0.00	0.00	0.00	0.00	10,000.00	10,000.00
Comcast	0.00	0,00	0,00	0.00	1,385.60	1,385,60
CQEL	0.00	0.00	0.00	0.00	525.00	525.00
Dan Parrish Insurance Services	0.00	0.00	0.00	0.00	350.00	350.00
Image Source	0.00	0.00	0.00	0.00	350.00	350.00
Johanson & Associates	0.00	0.00	0.00	0.00	1,400.00	1,400,00
Konica Minoita Business Solutions	0.00	0.00	0.00	0.00	700.00	700.00
Law Office of Crystal Cunningham	0.00	0.00	0.00	0.00	350.00	350.00
Morse, Geisler, Callister & Karlin, LLP	0.00	0.00	0.00	0.00	350.00	350.00
New Horizons	0.00	0.00	0.00	0.00	1,778.90	1,778.90
ONTRACK Program Resources, Inc.	0.00	0.00	0.00	0.00	350.00	350.00
PG & E Natomas Park	0.00	0.00	0.00	0.00	350.00	350.00
Ratto Law Firm	0.00	0.00	0.00	-87.50	0.00	-87.50
Reading Partners	0.00	0.00	0.00	0,00	350,00	350,00
Sac Region Coalition End Homelessness	0.00	0.00	0.00	0.00	350,00	350,00
Sacramento Area Council Govts	0.00	0.00	0.00	413.13	0.00	413.13
Sierra Nevada Journey	0.00	0.00	0.00	0.00	525.00	525.00
SMAQMD	0.00	0.00	0.00	0.00	5,000.00	5,000.00
SRCEH	0.00	0.00	0.00	0.00	525.00	525.00
Thanh T. Foxx, Inc.	0.00	0.00	0,00	0.00	700.00	700.00
Vavrinek, Trine, Day & Co., CPA	0.00	0.00	0.00	0.00	448.20	448.20
Wayne C. Johnson & Associates	0.00	0.00	0.00	0.00	700.00	700.00
Western Health Advantage	0.00	0.00	0.00	0.00	4,095.70	4,095.70
OTAL	0.00	0.00	0.00	325,63	38,898.20	39,223.83

SO. NATOMAS TRANSPORTATION MANAGEMENT ASSN. A/R Aging Detail As of September 30, 2016

Type	Date	Num	Name	Terms	Due Date	Aging
				Bootton Boots	07/00 mo.40	
Invoice		1109	Sacramento Area Council Govts	Due Upon Receipt	07/06/2016 07/13/2016	86 79
Credit Memo	07/13/2016	1114	Ratto Law Firm		07/13/2016	79
Involan	01/01/2010	105	Johanson & Associates	Due Upon Receipt	01/01/2010	2,464
Invoice Invoice		103	Johanson & Associates	Due Upon Receipt	01/02/2012	1,733
Invoice		515	American Income Life Insurance Company	Due Opon Receipt	01/01/2014	1,003
Invoice		523	Thanh T. Foxx, Inc.	Due Upon Receipt	01/01/2014	1,003
Invoice		616	Johanson & Associates	Due Upon Receipt	01/01/2014	1,003
Invoice		716	American Income Life Insurance Company	Data Sport Hostoria	01/01/2015	638
Invoice		809	Johanson & Associates	Due Upon Receipt	01/01/2015	638
Invoice		813	Konica Minolta Business Solutions	Due Upon Receipt	01/01/2015	638
Invoice	01/01/2015	839	PG & E Natomas Park		01/01/2015	638
Invoice	01/01/2015	888	Wayne C. Johnson & Associates	Due Upon Receipt	01/01/2015	638
General Journal	03/31/2015	PB0315-05	American Funds-c			
General Journal	04/01/2015	PB0415-01	American Funds-c			
Invoice	05/06/2015	900	CQEL	Due Upon Receipt	05/06/2015	513
Invoice	05/06/2015	901	SRCEH	Due Upon Receipt	05/06/2015	513
Invoice	05/06/2015	902	Sierra Nevada Journey	Due Upon Receipt	05/06/2015	513
Invoice		904	California Professional Firefighters	Due Upon Receipt	06/10/2015	478
Invoice		909	AECOM	Due Upon Receipt	01/01/2016	273
Invoice		911	Agape Villages	Due Upon Receipt	01/01/2016	273
Invoice		913	American Income Life Insurance Company	Due Upon Receipt	01/01/2016	273
Invoice		915	Anixter	Due Upon Receipt	01/01/2016	273
Invoice		941	California Human Development	Due Upon Receipt	01/01/2016	273
Invoice		944	California Professional Firefighters	Due Upon Receipt	01/01/2016	273
Invoice		962	Comcast CQEL	Due Upon Receipt	01/01/2016 01/01/2016	273 273
Invoice Invoice		966 969	Dan Parrish Insurance Services	Due Upon Receipt Due Upon Receipt	01/01/2016	273
Invoice		1005	Image Source	Due Upon Receipt	01/01/2016	273
Invoice		1016	Konica Minolta Business Solutions	Due Upon Receipt	01/01/2016	273
Invoice		1021	Law Office of Crystal Cunningham	Due Upon Receipt	01/01/2016	273
Invoice		1029	Morse, Gelster, Callister & Karlin, LLP	Due Upon Receipt	01/01/2016	273
Invoice		1032	New Horizons	Due Upon Receipt	01/01/2016	273
Invoice		1036	ONTRACK Program Resources, Inc.	Due Upon Receipt	01/01/2016	273
Invoice	01/01/2016	1052	Reading Partners	Due Upon Receipt	01/01/2016	273
Invoice	01/01/2016	1058	Sac Region Coalition End Homelessness	Due Upon Receipt	01/01/2016	273
Invoice	01/01/2016	1063	Sierra Nevada Journey	Due Upon Receipt	01/01/2016	273
Involce	01/01/2016	1068	SRCEH	Due Upon Receipt	01/01/2016	273
Invoice	01/01/2016	1080	Thanh T. Foxx, Inc.	Due Upon Receipt	01/01/2016	273
Invoice	01/01/2016	1089	Vavrinek, Trine, Day & Co., CPA	Due Upon Receipt	01/01/2016	273
Invoice	01/01/2016	1093	Wayne C. Johnson & Associates	Due Upon Receipt	01/01/2016	273
Involce		1095	Western Health Advantage	Due Upon Receipt	01/01/2016	273
Invoice		1104	SMAQMD	Due Upon Receipt	06/16/2016	106
Invoice	06/16/2016	1105	SMAQMD	Due Upon Receipt	06/16/2016	106